

Via Email

Alicia Cochran, Administrator
Industry & Local 338 Pension Plan
Associated Administrators, LLC

**Re: Industry & Local 338 Pension Plan: Employer Withdrawal Liability
Estimate for Withdrawal in 2025-2026 Plan Year for
FrieslandCampina Ingredients North America**

Dear Alicia:

As requested, we have estimated Employer Withdrawal Liability from the Industry & Local 338 Pension Plan (the "Plan") for FrieslandCampina Ingredients North America (the "Employer") for a withdrawal from the Plan during the July 1, 2025 through June 30, 2026 plan year. The withdrawal liability estimate is therefore based on the Unfunded Vested Benefits ("UVBs") of the Plan determined as of June 30, 2025.

Summary of Employer Withdrawal Liability Calculation	
1. Withdrawal in Plan Year Ending:	June 30, 2026
2. Unfunded Vested Benefits Determined as of:	June 30, 2025
3. Unfunded Vested Benefits Allocable to Withdrawing Employer:	\$3,224,565
4. De Minimis Reduction:	0
5. Preliminary Complete Withdrawal Liability (3. - 4., not less than zero):	3,224,565
6. Allocation of Affected Benefits Pool(s):	2,095,086
7. Complete Withdrawal Liability (5. + 6.):	\$5,319,651

In addition, we are providing the associated withdrawal liability payment amount and payment period.

Summary of Withdrawal Liability Payment Schedule	
8. Monthly Installment Required by the Plan:	\$81,378
9. Number of Full Monthly Installments:	79
10. Final Partial Monthly Installment:	\$35,056



July 30, 2026

Exhibit A summarizes the calculation of Employer Withdrawal Liability and Exhibit B summarizes the calculation of the required monthly installments. Historical employer contributions, contribution base units (or weeks worked), and contribution rates were provided by the Plan Administrator.

The calculation was prepared based on the Employer being the sole member of its controlled group that contributes to the Plan. If the Employer is related to any other contributing employer, withdrawal liability could be materially different than what is shown on the enclosed exhibits. If there are additional contribution amounts that should be included or if there are any other omissions or errors, a revised calculation should be performed.

As you are aware, the Plan first emerged from Critical status in the Plan year beginning July 1, 2019. Based on our understanding of the statute and regulations, we have reflected the contribution increases required by the Rehabilitation Plan during the period while that Plan was in Critical status for purposes of allocating the Plan's UVBs. These increases are included for purposes of determining the highest contribution rate when determining the annual withdrawal liability payment since they have been adopted in a new Collective Bargaining Agreement following the Plan's emergence. Since Horizon Actuarial does not engage in the practice of law, we of course defer to fund counsel regarding any interpretations of the statute and regulations.

The actuarial assumptions and methods used to determine the Plan's unfunded vested benefits as of June 30, 2025 are described in the Plan's actuarial valuation report as of July 1, 2025. A summary of these actuarial assumptions and methods is provided with this calculation.

Please let us know if you have any comments.

Sincerely,



Mary Ann Dunleavy, EA, ASA, MAAA
Actuary and Managing Consultant



Peter Bernstein, FSA, MAAA
Consulting Actuary

Enclosures

cc: Elizabeth O'Leary (w/ attachments)

Industry and Local 338 Pension Plan
Summary of Key Actuarial Assumptions & Methods
Withdrawal Liability During the July 1, 2025 – June 30, 2026 Plan Year

- a) Interest Rate
- For liabilities up to the market value of assets, liabilities are valued using rates included in PBGC's ERISA 4044 regulation for plan terminations. For the July 1, 2025 valuation, the full yield curve for June 2025 was used, resulting in an effective interest rate of 5.38%. Operating expenses as prescribed by PBGC formula (29CFR Part 4044, Appendix C) are included for liabilities determined using PBGC termination interest rates.
- For liabilities in excess of the market value of assets, liabilities are valued using 7.25% for all years.
- b) Non-Disabled Mortality
- Non-annuitant: 125% of the sex-distinct RP-2014 Blue Collar Employee Mortality Table.
- Annuitant: 125% of the sex-distinct RP-2014 Blue Collar Annuitant Mortality Table
- Adjusted to future years using generational projection under Scale MP-2014 to anticipate future mortality improvement.
- c) Disabled Mortality
- 125% of the sex-distinct RP-2014 Disabled Mortality Tables.
- Adjusted to future years using generational projection under Scale MP-2014 to anticipate future mortality improvement.
- d) Termination
- Sample Probability Rates as follows:

Age	Males	Females
20	6.58%	6.58%
25	5.27%	5.27%
30	4.83%	4.83%
35	4.47%	4.47%
40	3.84%	3.84%
45	3.21%	3.21%
50	1.52%	1.52%
55	0.33%	0.33%
60	0.00%	6.58%

Industry and Local 338 Pension Plan
Summary of Key Actuarial Assumptions & Methods
Withdrawal Liability During the July 1, 2025 – June 30, 2026 Plan Year

- e) Form of Payment All unmarried participants are assumed to elect a Life Annuity.
- All married participants are assumed to elect an actuarially reduced 75% Joint and Survivor Annuity.
- f) Marriage / Spouse Ages 75% of non-retired participants are assumed to be married.
- Male spouses are assumed to be three years older than female spouses if age is unknown.
- g) Retirement Age Sample Rates as follows:
- | Age | Probability |
|-------|-------------|
| 55-59 | 10% |
| 60-61 | 20% |
| 62 | 75% |
| 63-65 | 50% |
| 66-69 | 25% |
| 70 | 100% |
- h) Disability Sample Rates as follows:
- | Age | Probability |
|-----|-------------|
| 20 | 0.05% |
| 25 | 0.05% |
| 30 | 0.05% |
| 35 | 0.06% |
| 40 | 0.09% |
| 45 | 0.18% |
| 50 | 0.40% |
| 55 | 0.85% |
| 60 | 1.74% |
- Vested benefit valued at decrement
- i) Operating Expenses As prescribed by PBGC formula (29 CFR Part 4044, Appendix C); applied only to liabilities valued with PBGC interest rates.
- j) Value of Assets Market Value
- k) Allocation Method Rolling-Five, with application of de minimis

Additional detail on assumptions used in the development of liabilities for withdrawal liability purposes is disclosed in the July 1, 2025 actuarial valuation report for the Plan.

Industry & Local 338 Pension Plan**Exhibit A**

Employer Name:
Year of Withdrawal:

Friesland Campina
Plan Year beginning July 1, 2025 and ending June 30, 2026

Estimate of Withdrawal Liability**A. Unfunded Vested Benefits Allocable to Contributing Employers**

Measurement Date: June 30, 2025

1. Value of Non-Forfeitable Benefits	\$ 123,230,979
2. Value of Plan Assets	108,723,822
3. Unfunded Vested Benefits (A.1. - A.2., but not less than zero)	14,507,157
4. Value of Outstanding Claims for Withdrawal Liability from Previously Withdrawn Employers	1,121,379
5. Unfunded Vested Benefits Allocable to Contributing Employers (A.3. - A.4.)	\$ 13,385,778

B. Historical Plan Contributions

1. Plan Year Ending June 30,	2. Withdrawing Employer	3. All Employers	4. Previously Withdrawn Employers
2021	\$ 875,474	\$ 3,248,966	\$ 0
2022	811,372	3,123,328	0
2023	786,668	3,274,142	0
2024	822,305	3,544,876	0
2025	754,577	3,622,645	0
TOTAL	\$ 4,050,396	\$ 16,813,957	\$ 0

C. Allocation of Unfunded Vested Benefits

1. Total Contributions of Withdrawing Employer from July 1, 2020 through June 30, 2025 (B.2.)	\$ 4,050,396
2. Net Contributions from All Employers from July 1, 2020 through June 30, 2025 (B.3. - B.4.)	16,813,957
3. Allocation Fraction (C.1. / C.2.)	24.08949%
4. Allocation of Unfunded Vested Benefits (A.5. x C.3.)	\$ 3,224,565

D. De Minimis Reduction

1. Excess Liability (C.4. - \$100,000, but not less than zero)	\$ 3,124,565
2. Lesser of \$50,000 or 0.75% of Unfunded Vested Benefits (Minimum of \$50,000 or 0.75% x A.3.)	50,000
3. De Minimis Reduction (D.2. - D.1., but not less than zero)	\$ 0

E. Allocation of Affected Benefit Pool(s)

1. Outstanding Balance of Affected Benefits Pool(s) as of June 30, 2025	\$ 8,697,099
2. Allocation Fraction (C.3.)	24.08949%
3. Allocation of Affected Benefits Pool(s) to Withdrawing Employer (E.1. x E.2.)	\$ 2,095,086

F. Complete Withdrawal Liability

1. Unfunded Vested Benefits Allocable to Withdrawing Employer (C.4.)	\$ 3,224,565
2. De Minimis Reduction (D.3.)	0
3. Preliminary Complete Withdrawal Liability (F.1. - F.2., but not less than zero)	3,224,565
4. Allocation of Affected Benefits Pool(s) (E.3.)	2,095,086
5. Complete Withdrawal Liability (F.3. + F.4.)	\$ 5,319,651

Withdrawal liability calculations were performed under the Multiemployer Pension Plan Amendments Act of 1980. The amount of Unfunded Vested Benefits ("UVBs") is determined as of the end of the plan year prior to the year of withdrawal. UVBs are allocated among all employers using the Rolling-Five method, as described in Section 4211(c)(3) of the Employee Retirement Income Security Act of 1974 ("ERISA").

As prescribed under Section 4209(a) of ERISA, a de minimis reduction of up to \$50,000 applies to employers with an allocation of UVBs of less than \$150,000. This credit is reduced, dollar-for-dollar, to the extent that the amount of the employer's allocated UVBs exceeds \$100,000.

The allocation of Affected Benefit Pool(s) is based on our understanding of the value of adjustable benefits reduced as part of the Rehabilitation Plan and the simplified allocation method described in Pension Benefit Guaranty Corporation ("PBGC") Technical Update 10-3.

In accordance with Section 305(g)(3) of ERISA, employer contributions shown above exclude contribution rate increases required to be made pursuant to the Rehabilitation Plan on and after July 1, 2015.

Industry & Local 338 Pension Plan

Exhibit B

Employer Name:
Year of Withdrawal:

Friesland Campina
Plan Year beginning July 1, 2025 and ending June 30, 2026

Estimated Withdrawal Liability Payment Schedule

A. Withdrawal Liability		D. Historical Base Units	
For Plan Year Beginning July 1, 2025	\$ 5,319,651	Plan Year Ending June 30,	Hours Worked
B. Withdrawal Liability Payment		2016	3,156
1. Highest Hourly Contribution Rate (July 1, 2016 - June 30, 2026)	\$ 299.02	2017	3,203
2. Highest 3-Year Average of Base Units (July 1, 2015 - June 30, 2025)	3,246.33	2018	3,077
3. Annual Payment (B.1. x B.2.)	970,718	2019	3,287
4. Monthly Payment Conversion Factor	11.93	2020	3,222
5. Monthly Payments (B.3. / B.4.)	\$ 81,378	2021	3,230
C. Withdrawal Liability Payment Schedule		2022	2,841
The employer is required to make 79 monthly payments of \$81,378		2023	2,671
and a final monthly payment of \$35,056.		2024	2,750
		2025	2,523

The Employer's withdrawal liability shall be paid in equal quarterly installments beginning no later than 60 days after the date of the demand for withdrawal liability. Interest on the unpaid withdrawal liability balance accumulates at the Plan rate of 7.25 percent per annum. The amount of the annual payment is equal to (a) the highest hourly contribution rate over the 10-year period ending with the year of withdrawal, times (b) the highest consecutive 3-year average of contribution base units (i.e., hours worked) over the 10-year period ending with the year prior to the year of withdrawal. Payments shall not continue for more than 20 years (i.e., 80 quarters).

The highest weekly contribution rate used to develop the withdrawal liability payment excludes contribution rate increases required to be made pursuant to the Rehabilitation Plan on and after July 1, 2015, in accordance with Section 305(g)(3) of ERISA.